AN ALLIANCE FOR ACCELERATED CHANGE
Addressing the nexus of food, agriculture, health and environment in the context of the Sustainable Development Goals

Today's global challenges of poverty, malnutrition, climate change, land degradation, and biodiversity loss call for new research, solutions, innovations, and stronger partnerships that can deliver higher impact. To respond to these challenges, and building on their complementary mandates and long collaboration, Bioversity International and the International Center for Tropical Agriculture (CIAT) have joined forces to create an Alliance.

The Alliance delivers research-based solutions that harness agricultural biodiversity and sustainably transform food systems to improve people's lives.

The Alliance solutions will support the achievement of the Sustainable Development Goals, Aichi Biodiversity Targets, Paris Agreement, and Bonn Challenge, among other international initiatives.

The Alliance will:

**MILESTONES**

In November 2018, Bioversity International and CIAT signed a Memorandum of Understanding that established the foundations of the Alliance, which will have one Strategy and Results Framework, one Business Plan, one Board, one Director General and one Senior Management Team.

Juan Lucas Restrepo was appointed to lead the way as the Director General of Bioversity International in 2019, and Director General of the Alliance starting in January 2020.

The Alliance Strategy and Results Framework is being finalized with input from cross-sectoral partners, and a thorough review of the demand against the capacities to deliver impact at scale. At the end of 2019, the Strategy will be rolled out at the global and regional level.

In parallel, key processes to ensure a strong and efficient Alliance are happening: a streamlined operational structure, harmonized procedures and shared services to improve effectiveness and reduce transaction costs; the constitution of one Board of Trustees; joint appointments hire, including managing directors to provide strategic leadership in strong regional hubs; and development of joint projects.
The Alliance will effect positive change through six entry points that will generate beneficial knock-on effects throughout the food system.

**VISION**
Food systems and landscapes that sustain the planet, drive prosperity, and nourish people.

**MISSION**
We deliver research-based solutions that harness agricultural biodiversity and sustainably transform food systems to improve people's lives.

**STRATEGIC OBJECTIVES**

- **People consume diverse, nutritious, and safe foods**
- **People participate in and benefit from inclusive, innovative, and diversified agri-food markets**
- **People sustainably manage farms, forests, and landscapes that are productive and resilient to climate change**
- **Communities and institutions sustainably use and safeguard agricultural biodiversity**

*The vision, mission and strategic objectives were agreed in the 2018 Memorandum of Understanding but are subject to change as Strategy and Results Framework, operational and Board discussions advance during 2019.*

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**FOOD ENVIRONMENT**
Reshaping the food environment and consumer behaviour toward healthy and sustainable diets

**CLIMATE RISKS**
Reducing climate risk to unlock investment in adaptation and mitigation

**DIGITAL INCLUSION**
Promoting inclusion in the digital agriculture revolution
NOVEL APPROACHES TO TRANSFORM FOOD SYSTEMS

How we do things is just as important as what we do. Drawing on our capacity and experience, we bring a dynamic, new, and integrative approach to address the food system as a whole and not merely its component parts.

We will be agile in responding to demands, challenges, and opportunities, and opportunistic in developing new partnerships and business models, but always guided by and true to our core principles, vision, mission, and strategic objectives.

IMPACT AT SCALE
Our strategy, centred around levers for systemic change, is designed for impact at scale. We have results in mind from day one.

THINK GLOBAL, ACT LOCAL
We prioritize work according to regional and national needs. At the global level, we focus on understanding and anticipating global trends that have repercussions at the local level. At the local level, we seek solutions that anticipate or react to global trends but consider local dynamics.

CATALYZING AND CONVENING PARTNERSHIPS
The complexity and size of the global challenges mean that no one can tackle them alone. Our success depends on partnerships. By working closely together, we co-create solutions that meet partners’ needs.

CAPACITY STRENGTHENING
We strive to deliver systemic change. To do so, we work with local communities, national agricultural research systems, universities, and the private sector to empower them with the knowledge, skills, and tools they need.

NEW BUSINESS MODELS
We engage actors across the development spectrum. Creating new business models with financial institutions, local governments and national programmes, development banks, companies, environmental funds and universities, we can deliver impact at scale.

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LANDSCAPES
Fostering innovation for environmental health and productive landscapes

BIODIVERSITY FOR FOOD AND AGRICULTURE
Making agricultural and tree diversity available for diverse needs

CROPS FOR NUTRITION AND HEALTH
Putting nutrition and health at the heart of crop improvement to address the triple burden of malnutrition
Our scientists work with local, national, and multinational partners across Africa, Asia, Latin America and the Caribbean, and with the public and private sectors. With partners, the Alliance generates evidence and mainstrea...